

2025 Interim Results Management Presentation

August 2025

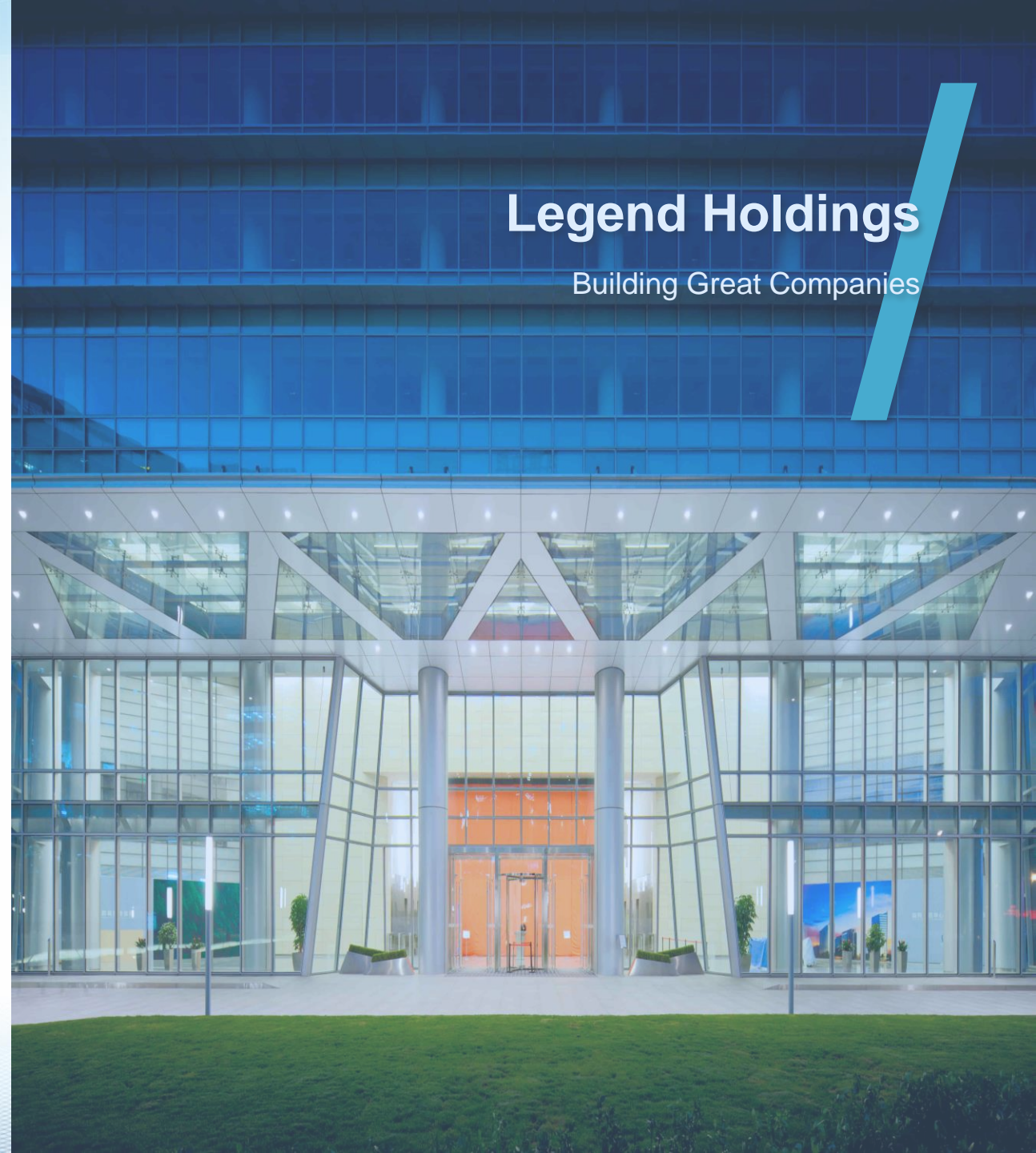
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Legend Holdings

Building Great Companies



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Financial Highlights

1. 2025H1 performance overview

RMB281,589 mn

RMB699 mn

Revenue +21%

Net profit attributable to equity holders of the Company +144%

During the Reporting Period, Legend Holdings posted revenue of RMB281,589 million, a 21% year-on-year increase, driven by double-digit revenue growth across all three of Lenovo's main business segments. The net profit attributable to equity holders of Legend Holdings was RMB699 million, a 144% year-on-year increase. The profit expansion was mainly attributable to the following factors: 1) Lenovo's improved profitability from its enhanced operational efficiency, optimized product mix and strengthened cost controls; 2) BIL's year-on-year profit expansion, benefiting from effective cost control measures and lower risk costs; and 3) narrowed year-on-year losses from Joyvio Group and the investment businesses of Legend Holdings' industrial incubations and investments segment.

Technological Innovation

- R&D expenses increased **16%** year-on-year to **RMB8.5 billion, a record high for a half-year period**. The number of R&D personnel approached **20,000, accounting for more than 20% of total employees**.
- Invested in **over 50** technology companies in line with national strategic emerging industries.
- **AI PC accounted for more than 30% of total PC shipments, ranking No.1 worldwide in the Windows AI PC category**.
- In **pharmaceutical and healthcare**, a sector attracting strong market interest, the Company has invested in **more than 110 enterprises**. In **embodied intelligence sector**, it has backed **40 companies**.

AI Empowerment

- Launched a self-developed **Super AI Agent Matrix**, featuring three core functions: **perception and interaction, cognition and decision-making, and autonomy and evolution**. They cover three major application scenarios: **individuals, enterprises, and cities**. This marked the transition of "Super AI Agents" from concept to scaled implementation, setting a new benchmark for the global AI industry.
- Committed to building a vibrant and innovative AI-plus application ecosystem, with a **portfolio of over 270 enterprises in AI**. It's now one of the investment institutions with the most comprehensive AI investment framework, the largest number of AI invested companies, and the longest track record in the sector.

Green Development

- Lenovo has achieved precise calculations of carbon emissions across the full lifecycle of IT equipment by leveraging generative AI technology. It also launched an ESG solution. The Lenovo (Tianjin) Smart Innovation Service Industrial Park was awarded the "Eco-level Carbon Neutral Factory" certification.
- Levima Advanced Materials' newly launched green industrial projects have entered the production ramp-up phase. The EVA and POE photovoltaic adhesive film materials projects are scheduled to be completed and put into operation by the end of 2025, while key technology R&D efforts further reduced energy and material consumption.
- ZQi Solar's TOPCon conversion efficiency in mass production reached 27.10%, with a yield rate surpassing 97.5%, demonstrating significant progress in cost reduction and efficiency enhancement. It is also actively advancing preparations for its high-efficiency shingled module business.

Steady Growth & Sustained Profitability

- Net profit **increased by 49%** year-on-year to RMB4.176 billion.
- The volume of cash reserves further increased to **RMB70.252 billion**.
- Through dividends and investment project exits, a cash return of **approximately RMB3.54 billion** was achieved.
- The debt to asset ratio and the total debts to total capital ratio **decreased by 0.9% and 1%** respectively, compared with the beginning of the year.

Note: Net profit attributable to equity holders of the Company refers to the net profit attributable to equity holders of Legend Holdings.

2. Forging resilience in diversified-industries operation to strengthen the business foundation

During the Reporting Period, the diversified-industries operation segment posted revenue of RMB279.141 billion, a year-on-year increase of 21%; and net profit attributable to equity holders of Legend Holdings increased by 28% year-on-year to RMB1.836 billion. By reinforcing the stability of its industrial foundation, Legend Holdings sustained momentum in its development and positioned itself for long-term growth.

| Companies | Industry Position | Operating Performance |
|--------------|---|--|
| Lenovo | <ul style="list-style-type: none">No.1 PC manufacturer worldwideNo.1 supercomputer manufacturer worldwideA world-leading server manufacturerNo.8 in Gartner's Global Supply Chain & No.1 in Gartner's Asia-Pacific Supply Chain | <p>Seized the opportunity of the rise of hybrid AI, achieving double-digit growth in revenue across all core business segments, with solid growth across all sales geographies. Lenovo posted a revenue of RMB257.2 billion, up 24% year-on-year. This was driven by the growth of various business segments. The net profit attributable to equity holders of Legend Holdings increased by 21% year-on-year to RMB1,341 million:</p> <ul style="list-style-type: none">The PC business further extended its leading position over the second-place competitor, with a record-high market share of 24.6%.With the advancement of the diversified and differentiated strategy, the non-PC revenue share reached a record high of 48%, reflecting continuous optimization of its business structure.The smartphone business revenue grew by 17% year-on-year to RMB30.4 billion, outpacing the market growth rate for eight consecutive quarters. Outside of China, the smartphone market share reached a record high, ranking first in the foldable (flip and foldable) phone market with a share exceeding 50%.ISG business revenue increased by 49% year-on-year to RMB60.4 billion, reaching a record high. Revenue from AI servers tripled year-on-year.SSG business delivered a double-digit year-on-year revenue growth for 17 consecutive quarters, with its operating margin up by 1.2 percentage points to 22.4% year-on-year, exceeding 20%. |
| Levima Group | <ul style="list-style-type: none">Leading in the substitution of EVA photovoltaic materials in domestic marketCaptured the leading market share within multiple domestic niche segmentsDisrupted foreign technological dominance through numerous proprietary technological innovations | <p>Remained committed to its innovation-driven development, continuously expanding new growth opportunities. Levima Advanced Materials recorded a revenue of RMB2,911 million; its net profit attributable to the equity holders of Levima Advanced Materials was RMB161 million, up 14% year-on-year, and adjusted net profit attributable to equity holders of Levima Advanced Materials reached RMB160 million, up 43% year-on-year:</p> <ul style="list-style-type: none">Newly commissioned projects entering the capacity ramp-up phase, with UHMWPE, electronic-grade high-purity specialty gas, and PLA all achieving stable sales.Progressed the under-construction project of 200,000-ton-per-year EVA and the 100,000-ton-per-year POE as planned, with operations or handover expected by year-end.Passed downstream customer validation of key functional materials for new batteries, including solid-state batteries and silicon-carbon anodes; completed the pilot-scale testing for PEEK products; developed multiple novel polyolefin catalysts; and completed development of 15 new products while adding 22 granted patents. |

2. Forging resilience in diversified-industries operation to strengthen the business foundation

During the Reporting Period, the diversified-industries operation segment posted a revenue of RMB279.141 billion, a year-on-year increase of 21%; and net profit attributable to equity holders of Legend Holdings increased by 28% year-on-year to RMB1.836 billion. By reinforcing the stability of its industrial foundation, Legend Holdings sustained momentum in its development and positioned itself for long-term growth.

| Companies | Industry Position | Operating Performance |
|--------------|--|--|
| BIL | <ul style="list-style-type: none">A Top 3 bank in Luxembourg by market shareRecognized as one of the Systemically Important Banks by the European Central BankThe first bank in Luxembourg to establish a Green Bond FrameworkThe first bank in Luxembourg to upgrade its Core Banking System | <p>Proactively responding to economic uncertainties in Europe, BIL achieved solid financial performance through business resilience, robust risk management, and operational adjustments. BIL's revenue was RMB2.893 billion, roughly flat year over year; and net profit attributable to equity holders of Legend Holdings was RMB633 million, an increase of 17.4% year over year:</p> <ul style="list-style-type: none">Withdrew from Belair House and BIL Manage Invest to focus resources on higher value-added wealth management business; and officially commenced operations of the Paris branch in June.AUM grew to EUR47.7 billion from EUR46.8 billion at the year end 2024, and customer deposits slightly decreased to EUR18.3 billion from EUR18.8 billion at the year end 2024. Customer loans reached EUR15.9 billion, a slight decrease of 1.8% form the end of 2024.Healthy asset quality and liquidity ratios, with a CET 1 (Common Equity Tier 1) ratio of 13.86% (before profit allocation for H1 2025) and a liquidity coverage ratio of 171%.Green, Social and Sustainable (GSS) bonds accounted for 29.18% of the portfolio, outperforming responsible investment targets. |
| Joyvio Group | <ul style="list-style-type: none">Owning Joy Wing Mau, the largest domestic company with a full industrial chain for fruitsOwning overseas high-end animal protein assets | <p>With its core businesses covering high-end fruit and premium animal protein, Joyvio Group posted revenue of RMB15.989 billion, down 4.9% year on year, and net loss attributable to equity holders of Legend Holdings was RMB144 million, representing a significant narrowing of losses by 51% year-on-year:</p> <ul style="list-style-type: none">Fruit business reinforced its leadership across four core products, with rapid sales growth in cherries, blueberries and kiwifruit, and a significant increase in durian gross profit.Blueberry variety upgrades delivered significant results, with newly introduced varieties achieving profitability in the first year of planting and driving yields to a record high.Animal protein business saw initial results from cost reduction and efficiency measures at its Chile-based salmon operations, with a reduction in losses, though it still faced challenges from ongoing compliance plans for compensation of overproduction and rising industry costs, among others. |

3. The industrial incubations and investments advancing sci-tech innovation to support national self-reliance and strength in science and technology

Fullhan Microelectronics: A leading supplier of video-centric chips and solutions

- Actively advanced technology upgrades and product iterations, launching ultra-high pixel array products, low-light full-color cameras based on AI-ISP algorithms, AOV low-power cameras, solar cameras, and consumer-oriented devices such as screen-equipped and outdoor wireless cameras
- Developed higher-performance processor cores, optimized traditional chip architectures, upgraded process technology, and innovated low-power design methods; strengthened global recruitment of high-end talent, particularly AI-related R&D personnel

Legend Capital: A leading private equity investment institution

- Total fundraising exceeded **RMB87 billion**
- During the Reporting Period, completed **over 30** new or follow-on investments and exited **35** projects either partially or fully
- **4** portfolio companies have gone public during the Reporting Period, bringing the total to **121**
- Invested in 121 national specialized and innovative “little giant” enterprises, a total of 242 national and provincial specialized and innovative enterprises, accounting for around 50% of all invested sci-tech innovation enterprises

Legend Star: A leading angel investment institution

- AUM of nearly **RMB5 billion**, with total investments in **over 350** projects
- **Over 10** new investment projects in the Reporting Period; **more than 20** portfolio companies secured their next funding round; **nearly 15** projects exited
- Portfolio company PegBio was listed in Hong Kong Stock Exchange during the Reporting Period
- A total of **27** portfolio companies were selected as nationally specialized and innovative “little giants”

ZQET Group: An influential investment group in the energy and technology industry

- Further advanced technology improvements and process optimization, reaching a daily output of 1.8 million solar cells; mass production efficiency of self-produced TOPCon cells reached 27.10%, with a yield rate over 97.5%, achieving remarkable results in cost reduction and efficiency improvement
- Granted 7 patents, actively prepared for the high-efficiency shingled module business, and rated as one of the “first batch of Anhui Provincial Innovative SMEs”
- Portfolio companies Hanshow Technology and Bayzed Health Group went public during the Reporting Period

- **Revenue of RMB2.451 billion, up 10% year-on-year**
- **Net loss attributable to equity holders of Legend Holdings of RMB386 million, narrowing 14% year-on-year**

4. Scientific and technological innovation leads to high quality development



Legend Holdings has actively embraced the national strategy of “building a modernized industrial system driven by scientific and technological innovation.” In response to the imperative of “achieving breakthroughs in core technologies in key fields,” the Company has prioritized investments in emerging industries of strategic national importance. These efforts have delivered tangible results in cutting-edge and core technologies, setting a new benchmark for the development of new quality productive forces through the in-depth integration between innovation chains and industrial chains.

1

R&D-driven Innovation

R&D expenses reached **RMB8.5 billion**, up **16% year-on-year**, a new record high for a half-year period, with nearly **20,000 R&D professionals**, accounting for over **20% of total staff**.

2

Nurturing emerging industries

During the Reporting Period, we made new or follow-on investments in **more than 50** technology projects and facilitated the successful capital market listing of **5** portfolio companies. We also maintained our **leadership in the direct investment field of China’s venture capital industry (excluding FOF)** with over 10 more companies entering the listing process.

3

Achieving breakthroughs in core technologies

Key research initiatives including a specialty isocyanate (XDI) project co-developed with relevant institutes of the Chinese Academy of Sciences, as well as the “R&D and Industrial Demonstration of Supercritical Polymerization of Biodegradable CO₂-based Plastics” project were included in the Ministry of Science and Technology’s National Key R&D Program. We are also actively engaged in the R&D of PEEK, with promising applications in high-end and emerging sectors such as healthcare, semiconductors, and humanoid robotics.

4

Transformation of traditional industries

Launched our proprietary Super AI Agent matrix, featuring three core functions: perception and interaction, cognition and decision-making, and autonomy and evolution across the three core markets of individuals, enterprises, and cities. This marks a transition of “Super AI Agents” from concept to scaled implementation and sets a new benchmark for the global AI industry while offering AI inclusivity and AI for practical applications. Currently, Super AI Agents have been embedded into Lenovo products and implemented in partnership with leading enterprises and representative cities.

5.1 AI empowerment: A global leader in full-stack AI products and solutions with distinct advantages

Lenovo's three AI ecosystems – the Tianxi ecosystem for AI terminals, the Wanquan ecosystem for AI infrastructure, and the Optimus ecosystem for AI solutions and services – have established in-depth collaborations with over 2,000 ecosystem partners, jointly ushering in a new era of AI inclusiveness

- The adoption of AI PCs accounts for over 30% of the total PC shipments, maintaining its position as the global leader in the Windows AI PC category with a 31% market share.
- Launched the Tianxi Personal AI Super Agent that allows users to train and refine it, creating a “personal intelligent twin.” It features three core functions: perception and interaction, cognition and decision-making, and autonomy and evolution, along with strong data security and privacy protection capabilities. It enables multimodal interaction, complex intention understanding, and autonomous task execution.
- Realized cross-terminal data integration through “One AI, Multiple Devices.”
- The “Wanquan Heterogeneous Intelligent Computing Platform” can uniformly manage intelligent computing, supercomputing, and general computing; is compatible with domestic and international technology; and maximizes the efficiency of intelligent computing centers.
- Established the Wanquan Ecosystem Alliance, cooperating with domestic GPU, software, and product manufacturers to address the challenges of heterogeneous computing power, reduce costs, and improve efficiency.
- The self-developed Neptune liquid cooling technology has become a global green benchmark with a PUE value below 1.1, providing a new solution for the development of green computing power in the AI era.
- Revenue from AI servers increased by more than 3 times year-on-year.
- Based on private data and knowledge bases, through the Model Factory and Intelligent Agent, different models and tools are used to develop general and vertical industry solutions, build an application library for AI solutions, and endow them with requirements for AI security, compliance and governance. This helps enterprises create intelligent application clusters covering full business processes, which are organically integrated to form a complete enterprise super agent.
- Lenovo’s “Super Factory” intelligent agent currently integrates thousands of models, covering hundreds of enterprise agent scenarios. It enables large model distillation within 72 hours and can complete POC testing within 7 days.
- Lenovo SSG business has topped China’s IT services market and is leading the industry’s transition from IT services to AI services.

5.2 AI Empowerment: Legend Holdings Family Group's AI footprint (270+)

Underlying layer

- **AI chip:** Cambrian, Axera, Sifli Technologies, Kunlunxin, Horizon Robotics, Molchip, Black Sesame Technologies, HOUMO.AI, MetaX, Hygon, Zkosemi, TuringQ, Yizhu Technology, M2 Semi, Semi Drive, Jeejio, Singgo, SJSEMI, ULTICHIP, Aurasemi, ESWIN, SPACEMIT, LANXIN COMPUTING, Infinigence AI, Nano-core chip, Resnics, Hercules Microelectronics, HYQ, Asherad, ICLEAGUE, XimpleTEK, Porosvoc
- **Sensor:** Smartsens, Adaps Photonics, Uphoton, Berxel, AlpsenTek, TacSense, Huiwen Nano S&T, Taifang Technology, LimX Dynamics, Robot Era, SV SensTech
- **Server:** Lenovo, CIX, NUCLEI

Technical layer

- **Computer vision:** Megvii, SmartMore, Aibee, WATRIX.AI, CAS vision, Shenhuishi, BMTEK, DataMesh, DUNJIA, Deepvision, ATTRSENSE, DEXFORCE, Hina AI
- **Big data:** Gbase, Ningbo Shufang, Zshield. Inc, Shanghai Zhongyan, DATA GRAND, Stargraph, Oracle
- **Cloud computing:** Lenovo, Wangdiantong, Lixiaoyun, ZStack, UCloud, Bepin Global, AgotoZ, RAYVISION, T2Cloud, YunShan Networks, Lbyun, Cloudecker, CRM, SmartX, Wofeng Technology
- **Information security:** NSFOCUS, DBSEC, River Security, Netis, XDR SEC, Trustbe, Vackbot, Viewintech, Tensor Security, Hua Kong TsingJiao, Zhi Qi An, Serica Semiconductor, CertiK, Quan Zhi Tech, Guomin, Renzheng, Callisto Technology

Model layer

- Zhipu AI, iFlytek, Data Grand, Langboat Technology, Dipeak, Style3D, nyonic, HAIZHI, Baichuan, AI-Indeed, AISpeech, Mistral AI, Stepfun, Lenovo-AR, Zhuoshi Technology

Platform layer

- iFlytek, Zhipu AI, Zshield. Inc, FIT2CLOUD, Bkunyun, Dipeak, Wanka Online, Cardinal Operations, 4Paradigm, DMAI, dataloop, OSChina, OpenBayes, Lenovo Cloud Technology, Lenovo AR, Ding OS, Ensonic, Jishi Shuzi, Moore Threads, Qunabox Group, Goldstream Investment, AI-Indeed, AISpeech, OpenCSG, CarbonSilicon AI, Hongshan Tech, Youdao, Zuoyebang,

Application layer (by sector)

- **Smart security:** Fullhan Microelectronics, Starsee, WATRIX.AI, DUNJIA, CHAITIN
- **Smart energy:** Airwing.ai, Qiuya Technology, Digitsvalue, Tellhow, MS Energy, Zshield Inc., Inossem, Lingyang Technologies, Jiatai, Heli Tech Energy, Zhuhai COSMX, WeLion New Energy, REFIRE, CATL
- **Intelligent manufacturing:** Lenovo, Hoteam Software, Tianfu, QZing Technology, Aqrose Technology, Deti Supply Chain, Zhenkunxing Industry Supermarket, Hai Robotics, AgileX Robotics, Django Robotics, J-Elephant, CyberInsight, Vincross, Feima Robotics, Yunji Technology, ORIGITECH, VisionNav, Elite Robots, IPLUSMOBOT, Sirius, ZANECON, Atomrobot, Direct Drive Tech, CASIVISION, Smarteyetec, AGVsz, ORISONIC, SUPCON, BMTEK, Ensonic, Jiangxing Intelligence, Style3D, arrayed materials, GOOGOL, DataMesh, IndustrialNext, SINSEGYE, KAYJA Optics, SKY LIMIT ENTERTAINIMEHT, Aquafarmtory, Master, Design Order, Hohem
- **Smart car:** Pony.ai, Zongmu Technology, Inceptio Technology, CIDI, Enjoy Move Tech, Juefx.com, KHAT, BuilderX, Smarter Eye, Nio, Shenjiaotong, QCraft, DeepWay, Lotus, Lingyi Zhika, Xpeng
- **Smart healthcare:** Lunit, Deepwise, Xbiome, Dipath, StoneWise, BioMap, Xellar, ClinBrain, Visual3D, Genome Wisdom, Bestyoo, Leapstack, UNIMED, Jianbao Tech, Baheal Intelligent Technology, MNCHIP, ADEN, Longwood Valley MedTech, Dekai Medical, Huihe Healthcare, Edge Medical, Palline, Unionstrongtech, Subtle Medical, CarbonSilicon AI, Seekgene, Tantica, AlphaPrime, Ehome, Health Plus, ZD Medtech, Ornatus, Biosciences, Insight Medical Technology, Milebot Robotics, Puncture Robotic, Abrobo, Chengyuan Biotech, Anxiang Smart Healthcare, BrainNow Medical, Shanghai Zhitang, Zhenqin Intelligence, Huazhi Care, CARE, Dongruan Zhirui, YIBEI, Humansa, Baier Luoke, MoleculeMind, Cornerstone Robotics, Syneron Tech, X-imaging, Subtle Medical Inc., Healingovation, Aidite, Gareatech, Water Drop Technology
- **Smart finance:** Amarsoft, Bangsun Technology, AQUMON, DataBurning, Micro Connect, Lenovo Finance, Lakala
- **Smart government:** ChinaOly Technology, KnowDee Intelligence
- **Smart materials:** Deep Principle

5.3 AI Empowerment: Implementing an “AI +” strategy to transform production and daily life

Focusing on the “AI +” strategy, Legend Holdings is playing an important role across areas of national significance

| AI + Sci-tech | AI + Industries | AI + Consumption | AI + Livelihood | AI + Governance | AI + Global Cooperation |
|---|---|--|--|--|---|
| <ul style="list-style-type: none">• BioMap released the world’s first generative discovery platform powered by a foundational AI large model in life sciences in the first half of the year.• Huayi Boao Quantum Technology developed the world’s first universal ion-trap quantum-computing architecture based on a two-dimensional ion-qubit array.• TuringQ participated in the construction of China’s first quantum AI computing center.• | <ul style="list-style-type: none">• Lenovo launched the LeXiang Enterprise AI Super Agent, featuring multi-modal interaction, cross-ecosystem collaboration and closed-loop task execution. It also has built-in domain-specific agents for sales, supply chain, marketing, legal affairs, and more.• Lenovo has introduced a Manufacturing AI Agent, designed to support the full value chain of the manufacturing industry covering six key processes—R&D, production, supply, sales, services, and logistics.• Lenovo has built a Smart Agriculture System, where agricultural agents can analyze soil moisture, weather forecasts and livestock farming data to optimize supply chain management and provide intelligent services for ecological restoration.• | <ul style="list-style-type: none">• Lenovo launched the world’s first AI PC with five major features, ranking No.1 worldwide in the Windows AI PC category with a 31% market share.• Lenovo introduced Tianxi Personal AI Super Agent, which offers AI-powered control, search, translation, note-taking, and service capabilities, achieving seamless multi-device connectivity across PCs, smartphones, and tablets.• Lenovo Vehicle Computing boasts a leading technology portfolio, including multi-level intelligent assisted driving domain controllers, intelligent full-cockpit interaction solutions, and in-vehicle AI agents.• Lenovo established a forward-looking investment footprint in emerging AI fields such as intelligent robotics, intelligent connected vehicles, low-altitude flight, and brain-computer interfaces.• | <ul style="list-style-type: none">• Lenovo has launched next-generation education solutions featuring integrated cloud desk design and full integration of AI technology.• Lenovo Smart Medical Solutions leverage big data and AI models to enhance various stages of the medical process, including AI consultation, intelligent triage, intelligent healthcare knowledge popularization, auxiliary diagnosis, and disease condition analysis.• Zhipu AI has unveiled “Hai-π Agent,” a comprehensive solution encompassing three key scenarios: smart learning assistance, smart teaching assistance, and smart management assistance.• Lenovo invested in over 70 portfolio companies in the smart healthcare sector, maintaining industry leadership.• | <ul style="list-style-type: none">• Lenovo has rolled out City Super Agent, forming strategic collaborations with several cities to promote urban intelligence in terms of cultural tourism experiences, energy management, smart transportation, smart agriculture and industrial intelligent development.• Lenovo and the Ministry of Ecology and Environment (MEE) have jointly established an AI technology application platform to provide scientific and technological solutions for global challenges such as climate change and biodiversity conservation.• Zhipu AI has introduced large models in various provinces and municipalities across China to support local AI development needs.• | <ul style="list-style-type: none">• Lenovo embraced the principles of the “Global AI Governance Initiative” set forth by China, establishing an AI compliance system based on top-level design.• Lenovo signed the UNESCO Recommendation on the Ethics of Artificial Intelligence and the Women & AI pledge.• The AI-powered conservation case of the Yingxian Wooden Pagoda in Shanxi Province was featured by the United Nations as a best practice in AI for social applications.• Lenovo’s AI-powered sign language translation software has received the Outstanding Case Award at the “AI for Good Global Summit.”• |

6. Facilitated the public listing of 5 portfolio companies, ranking first in the direct investment field of China's venture capital industry (excluding FOF)

Publicly listed

1 Bayzed Health



2 Blokees



3 Hanshow



4 Hanbon Sci. &Tech.



5 Pegbio



Preparing for IPO

1 Xi'an Eswin Materials



2 Moore Threads



3 MetaX



4 HAIZHI



5 Micro Connect



6 Zhipu AI



7 ESWIN Computing



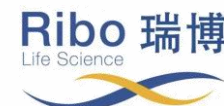
8 Xiao Noodles



9 Techstorm



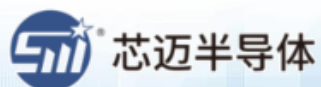
10 Ribo Life Science



11 TOPNC



12 Silicon Magic Semiconductor



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8.1 Support the development of new quality productive forces — examples from the embodied intelligence sector



A global commercial service robotics company



Provider of AI in orthopedics and surgical robotics solutions



Surgical robot designer, developer and manufacturer



Developer of high-end rehabilitation robots and comprehensive intelligent rehabilitation solutions



A national high-tech enterprise focusing on surgical robots and intelligent diagnostic and treatment equipment



R&D and production of precision harmonic reducers



Robot chassis manufacturer and mobile robot system solution provider



A consumer AI robotics company



Medical robotics developer



Specialized in robotics R&D in surgery, rehabilitation, and clinical therapeutics



Focusing on the development of hair transplant robots, aiming to create a complete process solution around the entire process of hair detection, diagnosis, treatment, and maintenance



Dedicated to applying cutting-edge AI and machine vision technologies to the industrial field to empower global manufacturing enterprises



Pioneer and leader in autonomous case-handling robot systems



Focusing on the R&D of multimodal large models



Trusted AI and robotics solution provider



Medical rehabilitation robotics company



A unicorn company in commercial vehicle intelligent driving



UAV hardware and software integrated solutions and one-stop geospatial data solutions provider



Intelligent robotics developer



Developer of commercial robot application and technology



Globally leading provider of autonomous industrial vehicles and intralogistics automation solutions



Pioneer and leader in robot-assisted surgical navigation




Focusing on the R&D and application of universal large models of humanoid robots




Intelligent robot maker

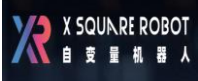
8.2 Support the development of new quality productive forces — examples from the embodied intelligence sector




A high-tech enterprise dedicated to driving technology innovation through robotics, and providing intelligent solutions for construction industry




High-tech company specializing in intelligent text robots




Focusing on developing a "General Embodied AI Model," providing general foundation models for robots




Specialized in the technical research and product development of AI and special robots




Manufacturer specialized in new generation robots for human computer interaction, and a rapidly growing leading international collaborative robotics company




A global leader in the autonomous mobile robot field




Focused on developing "multi-type brain" embodied intelligent robots




Leading brand in AMR (Autonomous Mobile Robots)




Developer and manufacturer specializing in sports intelligent and biped robots




World-leading developer of multi-modal haptic embodied intelligence




Intelligent robot developer




Emerging technology company developing technology and products including embodied intelligence and general-purpose humanoid robots




Technology service provider in AI and new materials




Researcher and developer of intelligent perception and control technologies for humanoid robots and full system integration




Robot chassis manufacturer and mobile robot system solutions provider




High-tech AI company leading frontier 3D vision solutions with Sim2Real AI technology




Focusing on algorithm R&D for core robotics components, robot perception, localization, and navigation




New-generation cognitive and decision-making AI company




Dedicated to planning and implementing solutions to one-stop indoor and outdoor smart factory logistics



Robot actuator developer and manufacturer



High-tech enterprise specializing in R&D and the production of high precision harmonic gearboxes and planetary gearboxes



Industry-leading expert in high-speed robotics

9. Commitment to fulfilling corporate social responsibilities

Legend Holdings consistently fulfills its corporate social responsibilities and attaches great importance to ESG-related work, striving to make a greater contribution to Chinese modernization



- Lenovo has retained a MSCI AAA rating for the three consecutive years (the only organization in China's non-green industries with this rating). Through generative AI technology, it has achieved precise calculations of carbon emissions across the full lifecycle of IT equipment and launched the enterprise ESG solution "Lenovo ESG Navigator" to help customers monitor their key ESG metrics. The Tianjin Industrial Park has implemented 90 carbon reduction and emission reduction measures and was awarded the "Eco-level Carbon Neutral Factory" certificate. It has successfully applied AI technology to cultural heritage protection, disability support, special children's education, social psychology research and other fields.
- Levima Advanced Materials, a High- and New-Technology Enterprise (HNTE) and National Green Factory, leads the way in green industries using green technologies. Newly deployed green industry projects such as ultra-high molecular weight polyethylene lithium-ion battery separator materials, lithium-ion carbonate battery solvents, PLA and others have entered the production ramp-up stage. EVA and POE photovoltaic adhesive film materials and PPC projects are scheduled to be completed by the end of 2025. More than 10 key technical projects have been carried out to further reduce energy consumption and material consumption.
- ZQET Group is expanding its presence in the Photovoltaic Power Industry. It continues to drive technological improvements and process optimization for the high-efficiency N-type cell project, reaching a daily output of 1.8 million solar cells. Mass production efficiency of self-produced TOPCon cells reached 27.10%, with a yield rate over 97.5%, achieving remarkable results in cost reduction and efficiency improvement, which ranks it among the top tier of the industry. It also actively promoted preparation for the high-efficiency shingled module business.
- The Legend Star CEO Training Program has been running for over 17 years, enrolling a total of 1,364 founders of startup enterprises, including 61 listed companies, 185 national specialized and innovative "little giants," and 880 High- and New-Technology Enterprises (HNTE). Legend Star founded by trainees has raised financing of a total of over RMB430 billion, with a total market value of over RMB1.6 trillion, creating over 450,000 jobs. The program has become China's largest innovation and entrepreneurship ecosystem.

Contents

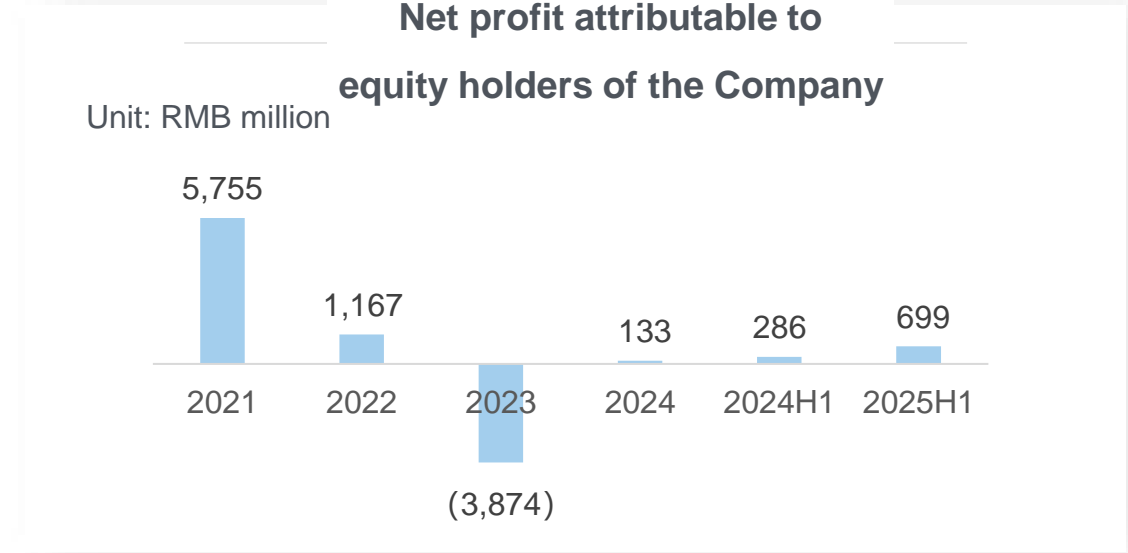
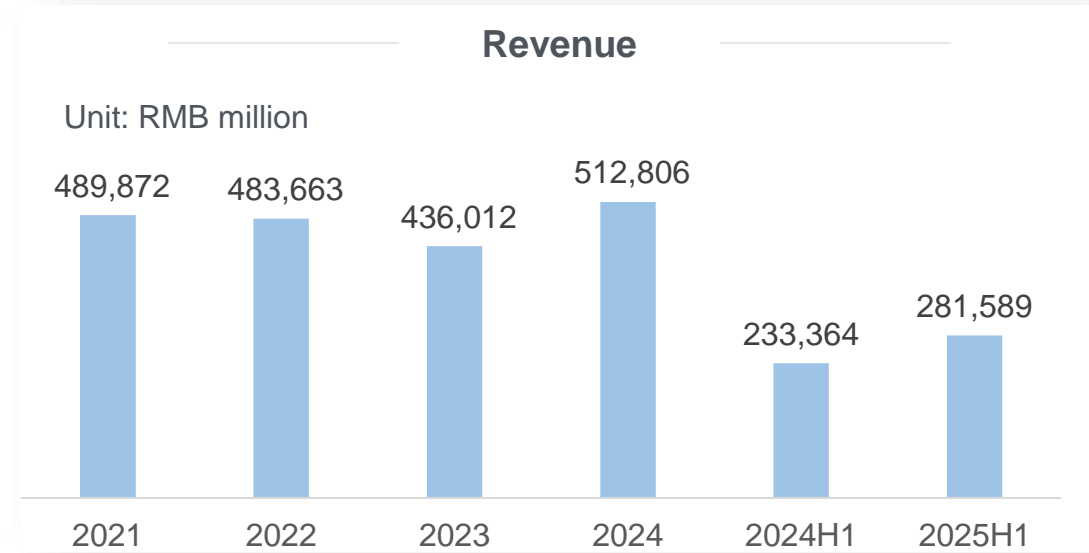
1

Business Overview

2

Financial Highlights

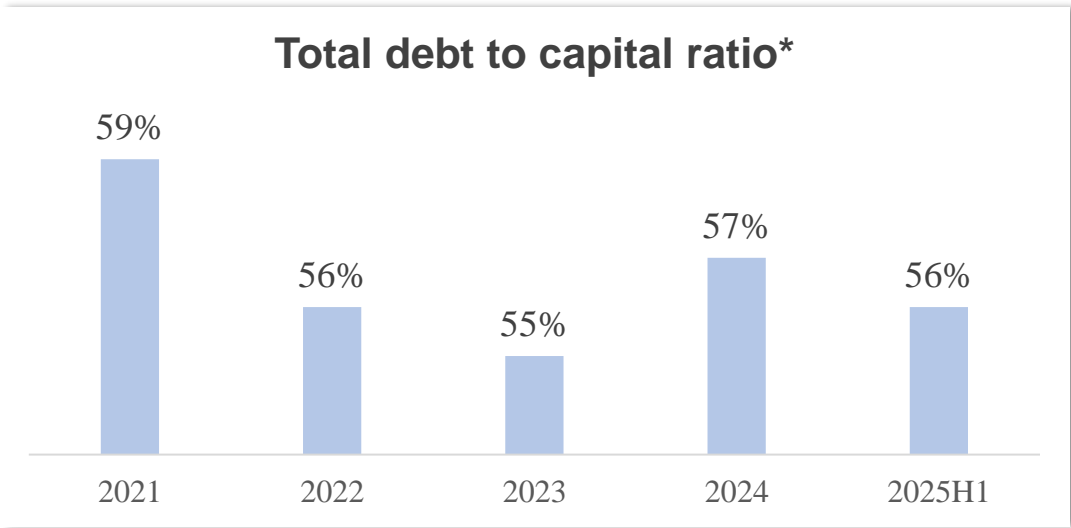
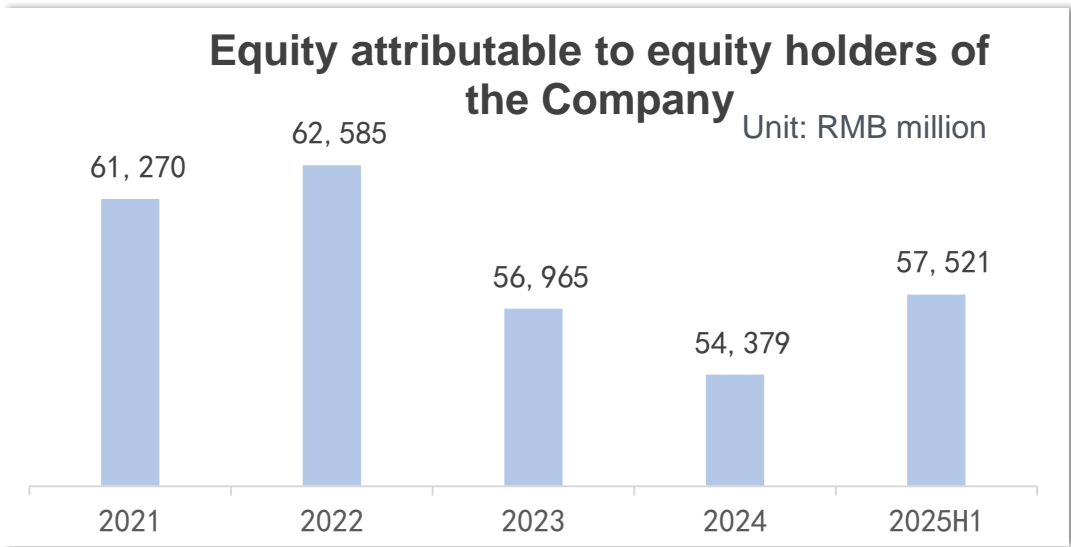
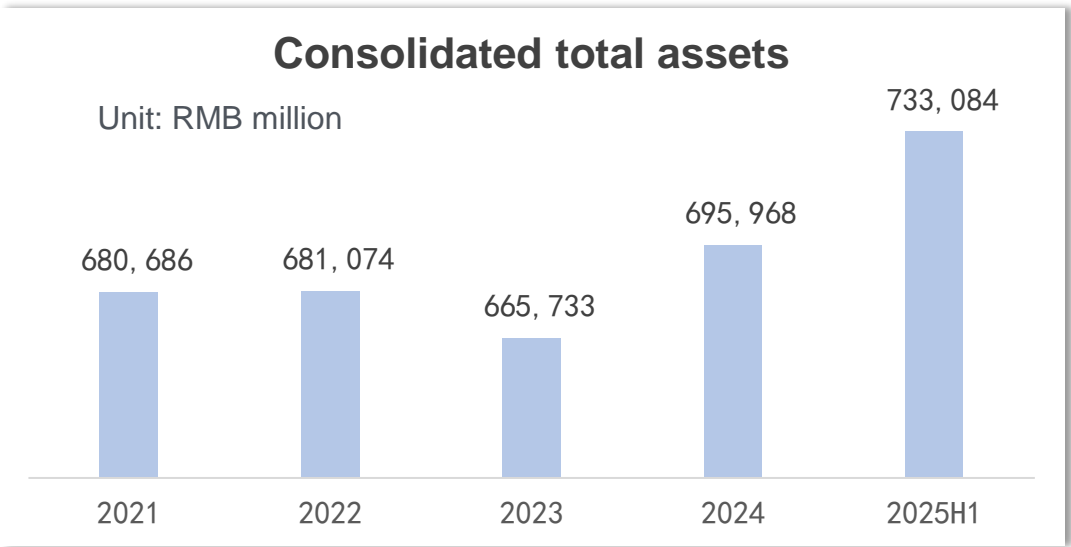
10. Revenue and profit structure



Net profit attributable to equity holders of the Company (by segment)

| | 2025H1 | 2024H1 | Change in amount | Change (%) |
|---|--------|--------|------------------|------------|
| Diversified-industrial Operation | 1,836 | 1,433 | 403 | 28% |
| Lenovo | 1,341 | 1,106 | 235 | 21% |
| Levima Group | 6 | 79 | (73) | (92%) |
| Joyvio Group | (144) | (291) | 147 | N/A |
| BIL | 633 | 539 | 94 | 17% |
| Industrial incubations and investments | (386) | (451) | 65 | N/A |
| Unallocated | (751) | (696) | (55) | N/A |
| Net profit attributable to equity holders of the Company | 699 | 286 | 413 | 144% |

11. Assets and liabilities structure (1/2)

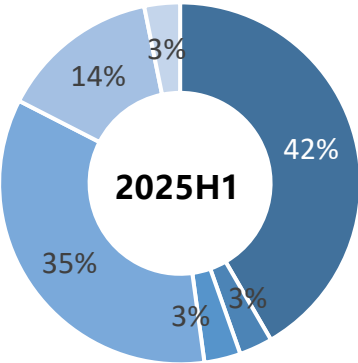


Note: Total debts to total capital ratio=total debts/ (total debts + total equity)

12. Assets and liabilities structure (2/2)

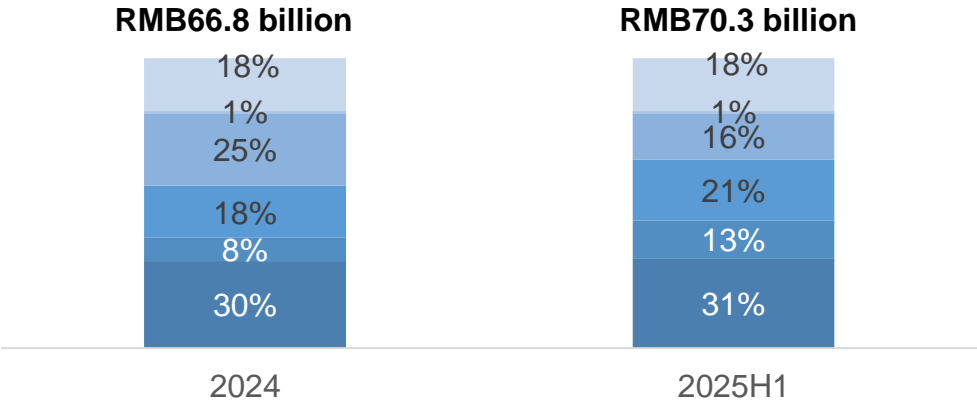
Asset allocation

- Lenovo
- Levima Group
- Joyvio Group
- BIL
- Industrial incubations and investments
- Unallocated & Elimination



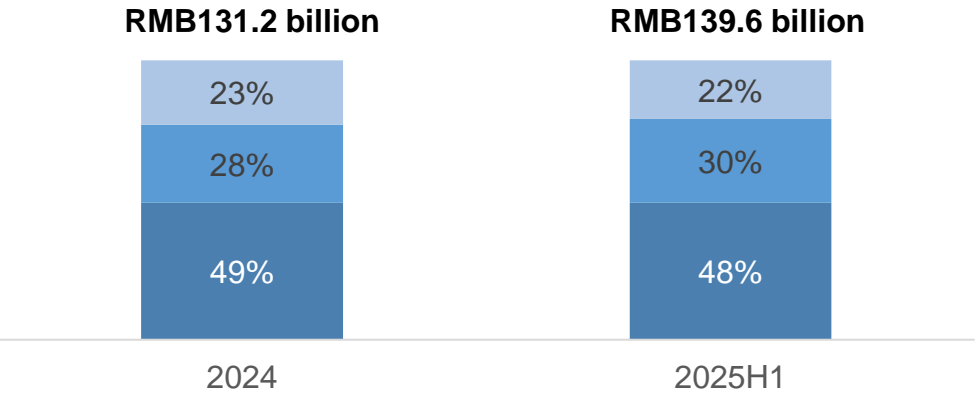
Cash at bank and on hand

- RMB
- CHF
- USD
- EURO
- HKD
- Others



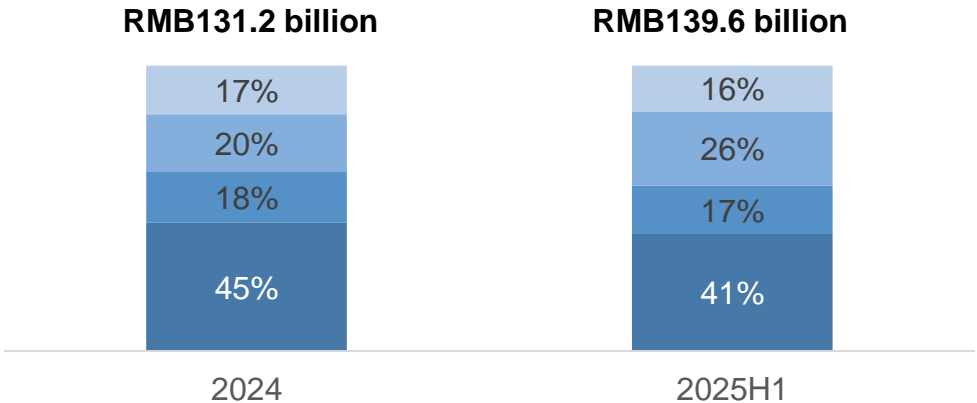
Interest-bearing liability structure (by currency)

- RMB
- USD
- Others



Interest-bearing liability structure (by maturity)

- Within 1Y
- 1-2 Yrs
- 2-5 Yrs
- Over 5 Yrs



Note: Cash at bank and on hand include cash and cash equivalents, bank deposits and restricted funds

Empowering Companies Toward Greatness



Q&A Sessions



Thank you for your attention

Presenter name

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